

Voluntary Tax Transparency Code (TTC)

The Boston Consulting Group Pty Ltd

The Boston Consulting Group Pty Ltd (BCG) supports the Australian Government's objective for corporations to provide additional information to assist the public to understand their tax contribution and compliance with Australia's tax laws. BCG has signed up to the Voluntary Tax Transparency Code (TTC).

Tax governance and tax risk management are part of BCG's risk and compliance processes. The processes are set up to ensure compliance with all tax legislations, as appropriate.

Income taxes disclosed in the BCG 2022 Financial Statements

The income tax expense (ITE) disclosed in BCG's Financial Statements is calculated based on International Financial Reporting Standards (IFRS). In any one income year, there may be a difference between the ITE in the Financial Statements to the total cash taxes paid to the Australian Tax Office during that same income year. This is because of a number of factors such as the timing of corporate tax instalment payments made to the Australian Tax Office and other taxes being excluded from ITE including FBT, payroll and employee taxes.

BCG calculates its Effective Tax Rate (ETR) as ITE divided by accounting profit before income tax. For the rolling ten years to 2022, the ETR for BCG was equal to or exceeded 30%. Provided below is the calculation of the ITE for BCG showing the impact of adjustments to the ITE on the calculation of the ETR and a reconciliation of income tax expense to cash.

Note that for disclosure purposes, table 1.1 below includes BCG Australia's consolidated result, including its NZ branch, as reported in its Financial Statements lodged with ASIC. BCG Australia's effective tax rate referred to above is calculated excluding the NZ Branch.

1.1 Reconciliation of accounting profit to tax expense and to income tax paid/payable

Table 1.1A: Reconciliation of profit to tax expense (as derived from the audited financial statements prepared by BCG for 2022).

BCG Australia Pty Ltd consolidated result (incl NZ branch)	2022 \$000	2021 \$000
Net profit	19,227	8,369
Income tax expense	8,666	10,187
Profit before income tax	27,893	18,555
Tax at the Australian tax rate of 30% (2021: 30%)	8,368	5,567
<i>Increase/(decrease) in income tax expense due to:</i>		
Non-deductible expenses	331	260
Effect of tax rate in foreign jurisdictions	(15)	(5)
Adjustment for prior years / Deferred tax timing variances	(18)	4,365
Income tax expense (ITE)	8,666	10,187

Table 1.1B: Reconciliation of income tax expense to income tax paid

BCG Australia Pty Ltd consolidated result	2022 \$000	2021 \$000
Income tax expense on profit before income tax	8,666	10,187
Timing differences recognised in deferred tax:		
Employee Benefits	(6,453)	4,714
Related Entity Provisions	1,090	13,184
Provision for Miscellaneous Expenses/Income	707	1,625
Work in Progress	528	196
Unrealised Foreign Exchange Gain	(92)	12
Carry Forward Tax Losses	(112)	108
Income tax paid	4,334	30,026

1.2 Accounting effective company tax rates for Australian operations

Table 1.2 Effective tax rates (ETR)

	2022 \$000	2021 \$000
BCG Australia accounting Profit/(loss) before tax	27,072	18,422
Tax expense/(credit)	8,437	5,765
Australian ETR	31.17%	31.29%

The above effective tax rates (ETRs) have been calculated as income tax expense divided by accounting profit for the Australian accounting group (excluding NZ branch).

Tax Contributions to Australia & Income Tax Payable

Income tax payable is based on taxable income at the prevailing tax rate. The accounting effective tax rate is calculated as the income tax expense divided by profit (including profits from joint ventures) as per AASB112.

Variations between BCG's tax expense as recorded in its statutory accounts and tax payable as recorded in its tax return has mainly arisen due to the following:

- BCG's accounting effective tax rate varies from 30% primarily due to non-deductible expenditure that increases the income tax expense.
- A tax loss occurs where the total deductions claimed for an income year exceed the total income. These tax losses can generally be offset against taxable income of later income years.