

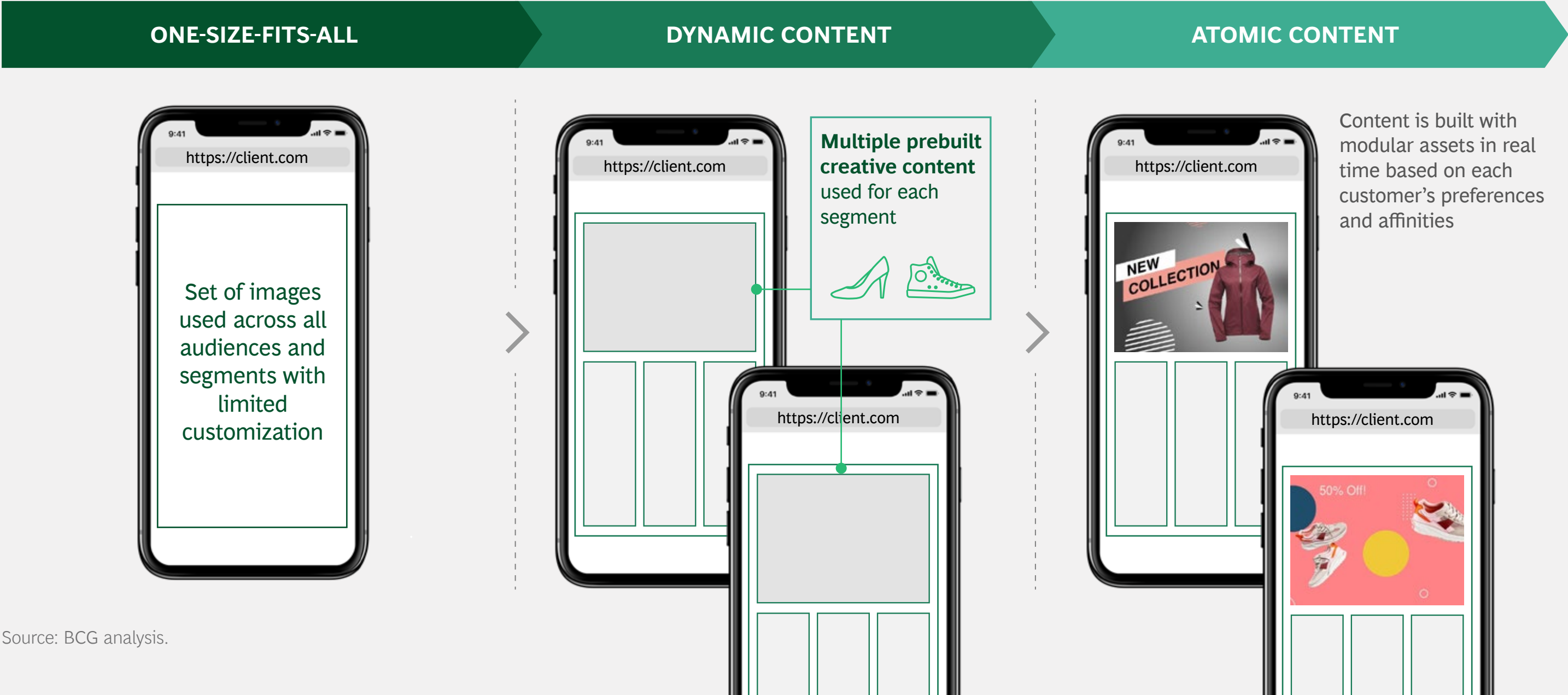
The BCG logo is displayed in white, bold, sans-serif capital letters on a green background. The letters are closely spaced and have a slight shadow effect.

BCG

A large Ferris wheel with red metal structure and dark-colored passenger cars is visible against a clear blue sky. The wheel is partially obscured by a semi-transparent green overlay on the left side of the image.

How to Personalize Content at Scale

Delivering personalized content at scale requires a step change in content development

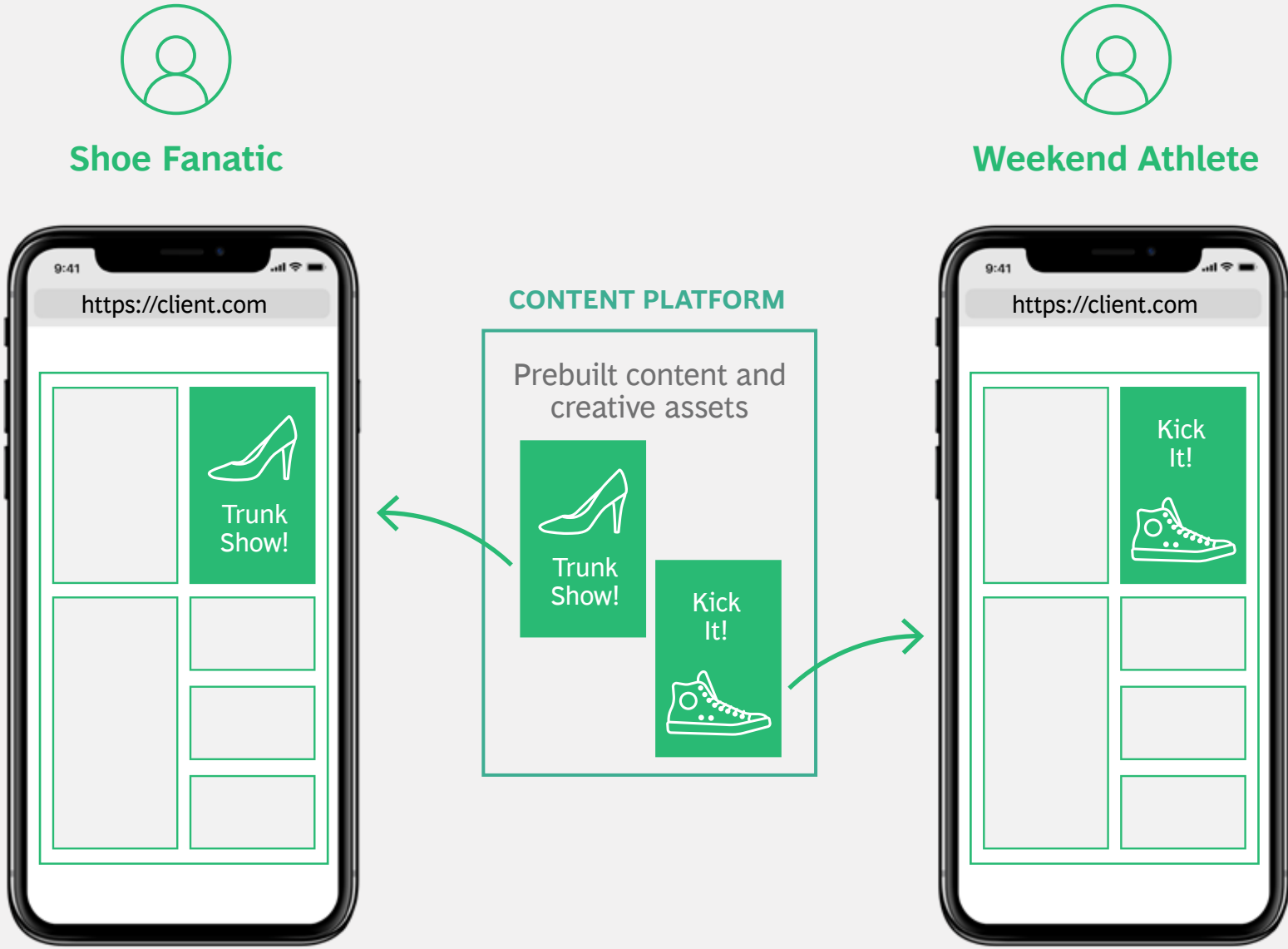


Source: BCG analysis.

Many organizations have already achieved dynamic selection of prebuilt assets from their content libraries

Dynamic Content

Using multiple content and creative asset variations, prebuilt based on historical characteristics and selected when a customer falls within a segment grouping

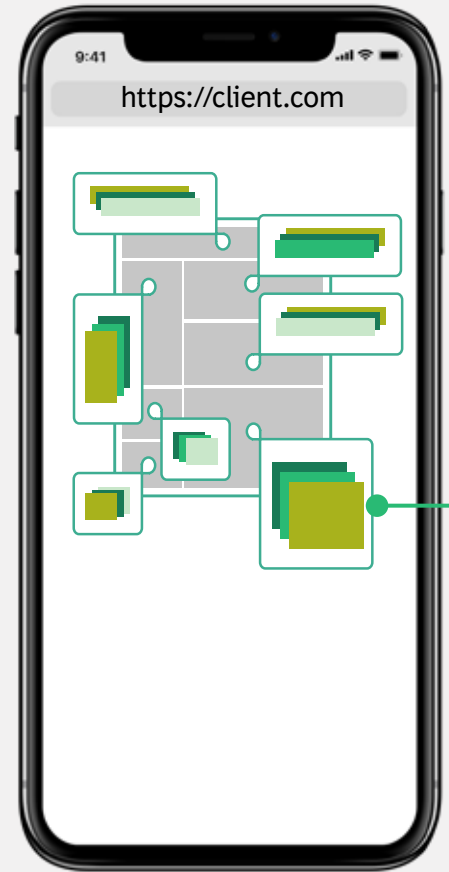


Source: BCG analysis.

Atomic content can curate millions of relevant content variations to fit each customer's context and needs

Atomic Content

Using modular components of creative assets to curate personalized and contextualized content for each customer in real time



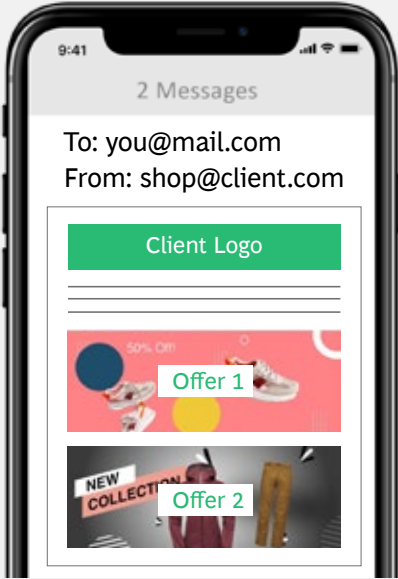
- Background/foreground
- Discounted offer
- Jacket
- Shoes
- Call to action

Source: BCG analysis.

Personalized content at scale is about curating the right creative content across channels, in real time, when needed



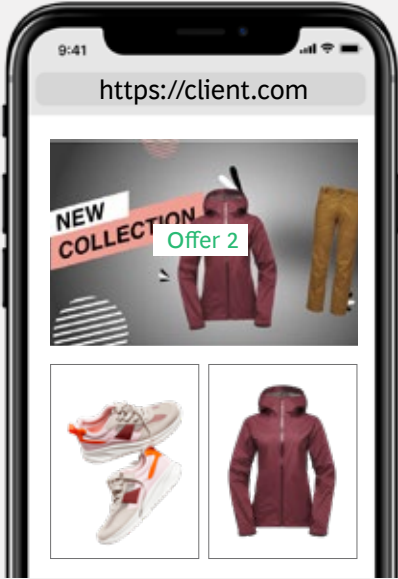
Customer receives **personalized email** with personalized creative content and offer



Personalized content based on current customer profile



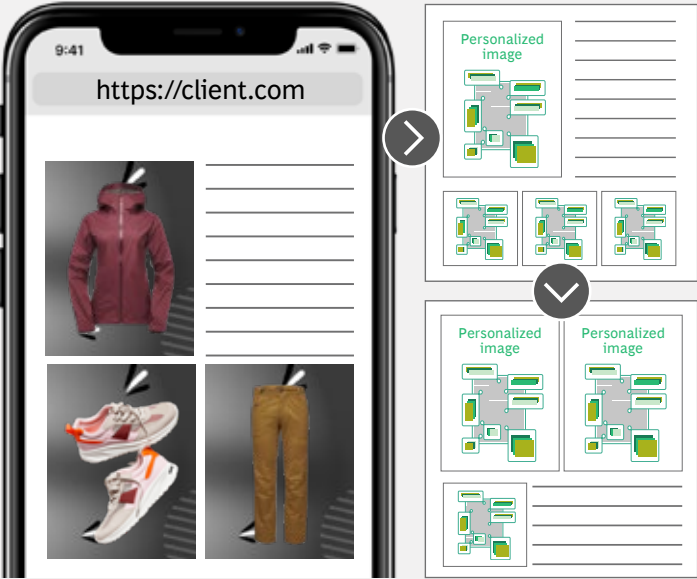
Customer clicks through an offer to personalized **landing page**



Dynamically personalized content curated based on the creative content clicked



Customer browses **product pages** with real-time curated content based on clicks during web session



Dynamic content curated based on last product page customer engaged on



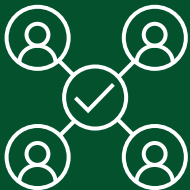
Email sent to customer with newly personalized creative content and offer



Personalized content curated based on newly available engagement data

Source: BCG analysis.

Four key enablers mobilize and activate personalized content at scale

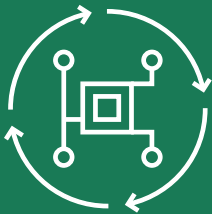


Customer data and personalization engine

Identify customer data to build robust customer profiles

Aggregate customer data to **build dynamic customer DNA**

Train analytical models to contextualize customer needs



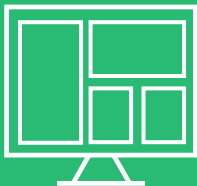
Technology ecosystem

Analytics platform to build customer DNA and intelligence

Customer data platform for customer 360 and orchestration

Content and media management platforms to curate personalized content or media at scale

Customer engagement platform to manage the customer experience



Templates and wireframes

Define best practices for using creative templates for modular assets

Define email template with key components to deliver personalized content

Define web wireframe and components where content and creative will be positioned



Modular content production

Mobilize creative agency to define creative ideas and bold moves

Collaborate with production agency to create modular assets

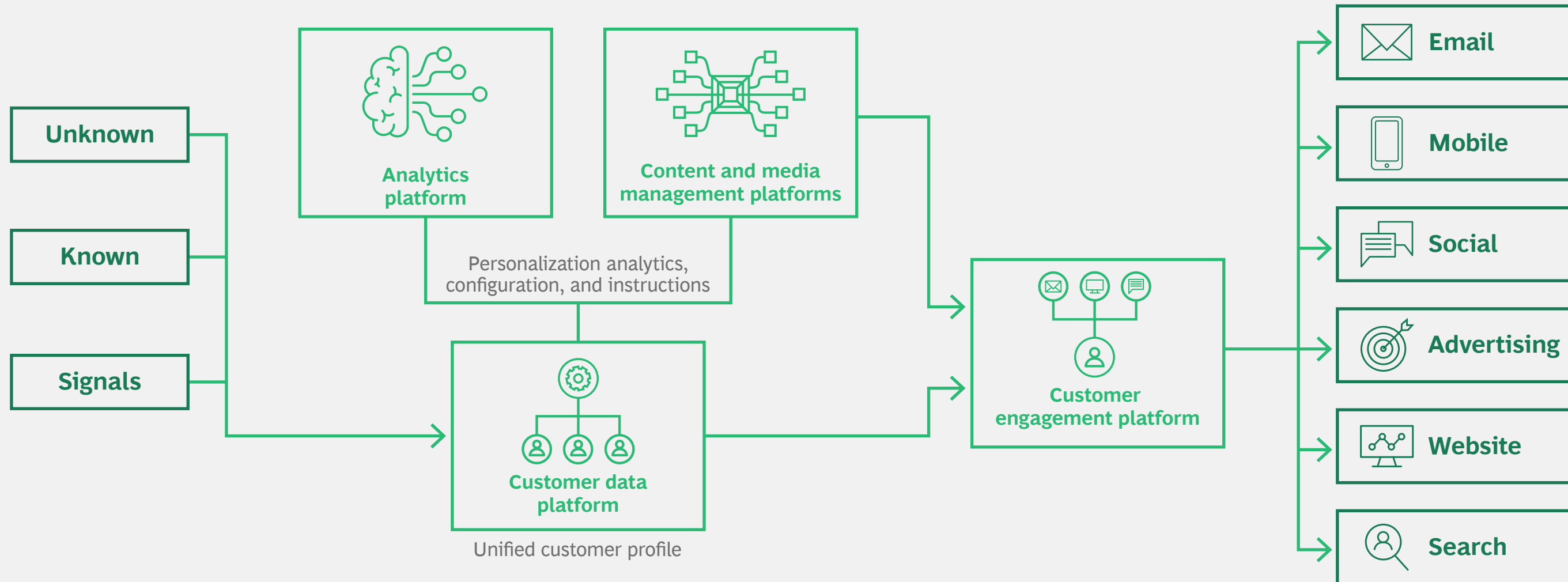
Tag metadata clearly, supported by AI/computer vision

The entire technology ecosystem must operate seamlessly

DATA SOURCES

PERSONALIZATION ECOSYSTEM

CHANNELS & MEDIA



A sample set of technology platforms that power the personalization ecosystem

ANALYTICS PLATFORM

Use of artificial intelligence/machine learning models to contextualize the customer's needs and compute the personalized communication parameters (e.g., personalized offer, message, content needs)



bcg.com

MEDIA MANAGEMENT PLATFORM

Create, store, and curate personalized media with the use of modular creative assets (e.g., images, videos, text), including adaption of assets for channel requirements



cloudinary.com

MARKETING CLOUD PLATFORM

Create a single source of truth to engage customers in personalized moments across every interaction



salesforce.com/products/marketing-cloud

EXAMPLE TECHNOLOGY STACK FOR OUR PILOT

Our pilot designed, curated, and delivered personalized content for each customer in an email campaign

EXAMPLE TECHNOLOGY STACK FOR OUR PILOT

- Analytics profile of each consumer was created to deepen our understanding of the customer DNA
- Customer insights were used to understand their preferences, with specific focus on each customers' affinities (e.g., fan of the beach)



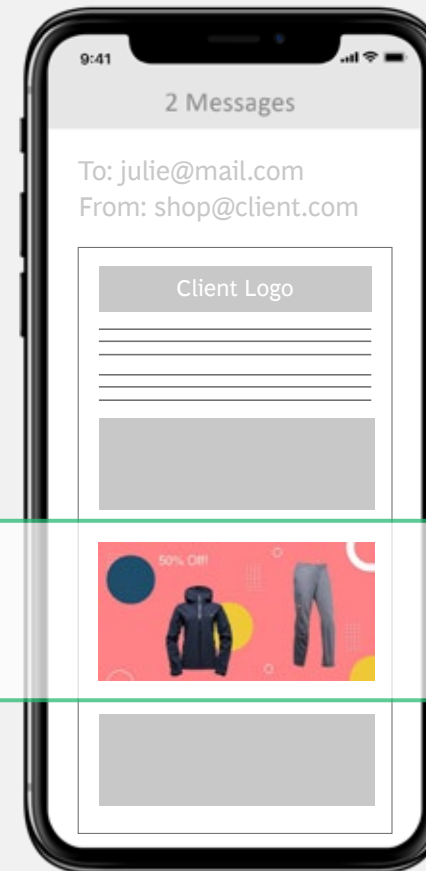
- Customer preferences were sent to Cloudinary, which identified and created relevant media for each customer based on asset metadata within its system
- Relevant creative asset template was used to create personalized media for each customer and shared for execution



- Personalized media and core consumer data were sent to Salesforce Marketing Cloud to render and deploy a hyper-personalized email campaign
- Customer engagement was tracked and sent back to the analytics platform to refine the customer DNA



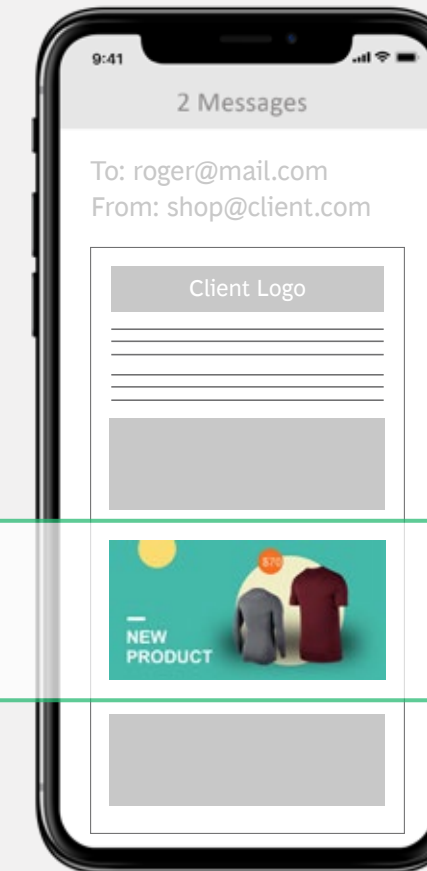
Julie



Stylist, loves the outdoors and is a fan of forests and green spaces



Roger



Family of four, proactive planner, needs red T-shirts for family hiking trips



Sarah



Active on social media, loves hiking and latest jeans